



# Minutes from Ilisimatusarfik Board Meeting

August 25th, 2020, 10:00 (Greenland time)

Rectors Conference Room, Ilimmarfik and Teams

## Participants:

Jens Erik Kirkegaard, Johanne B. Tobiassen, Karsten Høy, Lars Demant-Poort, Malan Marnirsdóttir (via Teams), Rikke Østergaard (via Teams), Ross Virginia (via Teams), Silke Reeploeg, Suzanne Møller, Svend Hardenberg, Minik Rosing (via Teams til pkt. 8), Carl Egede Bøggild (til pkt. 14), Gitte Adler Reimer, Henriette Rosing, Clement S. Sonne-Schmidt.

## Cancellations:

Randi Vestergaard Evaldsen

## Observers:

Mariia Simonsen

Agenda point	Agenda	Attachments
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## Preliminary Point

1	<u>Election of moderator</u> Until a chairman is elected under point 10, a member must be elected who can act as moderator during the meeting.	<i>Lars is elected as moderator.</i>
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## Recurring points

2	<u>Approval of the agenda</u>	<i>Approved.</i>
3	<u>Disqualification form</u> According to the boards' rules of procedure the board members have a duty to inform the board on any issues that might disqualify them from participating on certain issues on the agenda.	<i>In future a disqualification form will be attached to the agenda. This is to be filled out by the board members if they beforehand are aware of any points they might be disqualified to participate in.</i>
4	<u>Approval of the minutes from the last meeting</u>  This recurring point is skipped at this first meeting but the minutes from the most	<i>See agenda point.</i>



	<p>recent meeting are attached and all previous minutes can be found here <a href="https://da.uni.gl/om-os/bestyrelse/referater.aspx">https://da.uni.gl/om-os/bestyrelse/referater.aspx</a></p>	
5	<p><u>Messages from the chairman</u></p> <p>At this recurring point, the Chairman of the Board usually provides an update on important events since the last meeting. This item is skipped for this first meeting.</p>	See agenda point
6	<p><u>Messages from the rector</u></p> <p>Usually, the rector here gives a overview of what has happened at Ilisimatusarfik since the last board meeting. This time, the principal will instead give a more general presentation of Ilisimatusarfik.</p> <p>After this, the director will give an overview of Ilisimatusarfiks actions concerning corona.</p> <p>In addition, the board can always follow the university's work through the minutes from the various councils, committees, and bodies available here when they are ready:</p> <p>Intranet→Personale→Referater, høringssvar etc.  <a href="https://intranet.uni.gl/personale/referater-hoeringssvar-etc.aspx">https://intranet.uni.gl/personale/referater-hoeringssvar-etc.aspx</a></p>	<p>Gitte gives a presentation of Ilisimatusarfiks organization and work.</p> <ul style="list-style-type: none"> <li>- Specifically, is mentioned that the Institute of Learning is housed in the old Ilinniarfissuaq buildings and that these premises are not up to date when it comes to the education of teachers for modern schools.</li> <li>- For a future meeting, the board must have a presentation on the teacher education, including the EVA report, new curriculum and the issues concerning the buildings.</li> </ul> <p>In addition, the bachelor's education in Arctic biology is mentioned.</p> <ul style="list-style-type: none"> <li>- The curriculum for the program is approved and ready, but funding is lacking.</li> <li>- The steering group that worked with the curriculum has been broadly composed of among others, business representatives. There is a perceived need in society for graduates with this degree.</li> <li>- It is therefore a continued task to apply for funding for this education.</li> </ul> <p>Ilisimatusarfik also has a challenge in educating candidate students. Many bachelors are educated, but very few candidates.</p> <ul style="list-style-type: none"> <li>- It is a social responsibility that needs to be given more attention.</li> <li>- A report has been prepared about students writing their thesis which is sent to the board.</li> </ul> <p>The initiatives taken by Ilisimatusarfik around Covid-19 are briefly reviewed.</p> <ul style="list-style-type: none"> <li>- Right now, the university has more limiting guidelines than the Self-Government requires, as during this period there are many students and researchers who return to the start of studies.</li> </ul>
7	<p><u>Economy</u></p> <p>Usually, the board here gets an overview of the university's finances. Accounts for 2019 are attached to this first meeting, consisting of:</p> <ul style="list-style-type: none"> <li>- Statement of accounts for 2019</li> </ul>	<p>Henriette reviews Ilisimatusarfiks finances focusing on the accounts from 2019.</p> <ul style="list-style-type: none"> <li>- In recent years, there has been a large underconsumption which from 2018 was transferred to 2019. In 2019 many initiatives such as, e.g. introduction of personal data law, student administration system and building renovation was initiated which has led to</li> </ul>



	<p>- Audit report for accounts 2019 - Accounts 2019</p> <p>In addition, the budget for 2020 is attached.</p> <p>The interim accounts are ready and can be sent if the board wish it. Because of the many agenda points for this meeting, it is however suggested that they instead be put on the agenda for the next meeting.</p>	<p>overspending in 2019 of 2.1 million. This year, 1 million has been given to the Self-Governments "Corona fund".</p> <p>- Thus, we are starting 2020 with 3.1 million in deficit.</p> <p>Karsten asks whether there is a better overview of the project finances, which is mentioned as a challenge in the comments to the accounts.</p> <p>- There is an ongoing process with qualifying of this area, but there is now a much better overview and it is continuously improved.</p> <p>- The board is always welcome to ask questions about the finances.</p>
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## Old business

8	<p><u>Transfer of board work</u> Outgoing Chairman of the Board Minik Rosing will provide an overview of the work of the outgoing Board.</p> <p>Minik will join via Teams at 10:30.</p>	<p>Minik transfers the board work to the new board.</p> <p>Minik reviews the work of the outgoing board.</p> <p>- There has been a great development of Ilisimatusarfik during the term of the outgoing board.</p> <p>- The number of students has doubled and the merger with Ilinnarfissuaq has succeeded.</p> <p>- There has been greater attention to the economy and a general professionalization of the university.</p> <p>The challenges that still lie ahead of the university are:</p> <p>- Ilimmarfik Phase II Campus. Here, Minik would like to continue to be helpful as part of a working group.</p> <p>- Continued focus on the needs of society</p> <p>- Greater collaboration with other research institutions working in Greenland</p> <p>The outgoing board has also experienced that political interference has sometimes been attempted in the university's work.</p> <p>- The new board is warned against letting politics determine the university's decisions.</p> <p>Finally, Minik points out that Ilisimatusarfik is not meant to function like other universities. The focus should be on what society needs: Good candidates and good research which are needed in society.</p>
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## New business

9	<p><u>The rules of procedure of the Board of Directors</u> According to section 25 of the rules of procedure, the rules of procedure must</p>	No comments.
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	<p>be reviewed annually to ensure that they correspond to the needs of the university.</p> <p>It can thus be discussed here if there are changes to the rules of procedure that the new board already wants to add.</p>	
10	<p><u>Election of chairman and vice-chairman</u> According to section 1 of the Rules of Procedure:</p> <p>The board shall elect a chairman and deputy chairman from among its external members. Such election shall be by simple majority among members present. The term for the chairman and deputy chairman shall be four (4) years.</p>	<p><i>Suzanne and Svend stand for election. The chairman is elected by show of hands.</i></p> <p><i>Of the members present, 4 vote for Svend and 6 for Suzanne.</i></p> <p><i>Suzanne is elected chairman.</i></p> <p><i>Karsten is unanimously elected Deputy Chairman.</i></p>
11	<p><u>New statute for Ilisimatusarfik</u> According to the legislation, the new board has the task of preparing a new statute for Ilisimatusarfik that follows the new legislation.</p> <p>Ilisimatusarfik's legislation states in §5: The board of directors must prepare a statute for Ilisimatusarfik. The statute shall lay down detailed rules on:</p> <ol style="list-style-type: none"> <li>1) Ilisimatusarfik's values,</li> <li>2) Ilisimatusarfik's language policy,</li> <li>3) openness about the work of the board,</li> <li>4) hiring of senior staff,</li> <li>5) election of the internal members of the Board of Directors,</li> <li>6) the activities of the board of directors,</li> <li>7) The election of the members of the Academic Council and the Department Councils; and</li> <li>8) the work of the academic council and the department councils.</li> </ol> <p>PCS. 2. The articles of association and subsequent amendments thereto shall be approved by the Naalakkersuisut.</p>	<p><i>This will be taken up at the next board meeting.</i></p> <p><i>- Here, Suzanne proposes that the board members voice their opinions on any amendments at the next meeting so that there can be made a decision on the statute.</i></p>
12	<p><u>New strategy for Ilisimatusarfik</u> The current strategy for Ilisimatusarfik set up by the outgoing board needs to be updated. The strategy covers a five year period, lasts from 2015-2020, and therefore expires soon.</p>	<p><i>The work with the strategy must match the work with the development contract.</i></p> <p><i>- It is proposed that this be taken up for the next board meeting, which should be held shortly.</i></p> <p><i>Rikke mentions that the strategy should include an online strategy, possibly, with the option of taking graduate courses online.</i></p>



	<p>The Board of Directors must thus prepare a new strategy. The strategy 2015-2020 can be seen here: <a href="https://da.uni.gl/om-os/bestyrelse/ilisimatusarfik-strategi-2015-2020.aspx">https://da.uni.gl/om-os/bestyrelse/ilisimatusarfik-strategi-2015-2020.aspx</a></p>	<p>- Possibly, an opportunity could also be included for students from the coast, who often have difficulty getting used to the study environment in Nuuk, to have to have fewer ECTS points in the first semesters.</p>
13	<p><u>Campus Expansion</u> Vision paper for the campus expansion is attached. The document has been prepared by the working group for Ilimmarfik Phase II and describes the overall vision for an expansion of Campus Ilimmarfik.  We wish for the boards support to this vision.</p>	<p>The vision for an expansion of the campus is first and foremost a gathering of all the university's programs in one location. - In addition, however, it will also be the goal to gather research institutions in a common campus.  The Board of Directors will continuously hear about the development of these plans.  In order to give the board a better insight into the environment, there will be a presentation on the Arctic research environment at a forthcoming meeting.  Suzanne mentions that the university receives a number of external funds for research, which are not stated in the accounts. The board should like to have better insight into this in the future.</p>
14	<p><u>Development Contract</u> According to the new legislation from 2019, the board must enter into a development contract with Naalakkersuisut.  The outgoing board has made a proposal for the points that could be part of the contract, but it is up to the new board to enter into the contract.  Carl Egede Bøggild from the Department of Education will participate in the meeting at 12:00 to present the idea and review the process.</p>	<p>Carl Egede Bøggild presents the department's proposal for a development contract. - Carls PowerPoints are sent to the board. - The first proposal for the Self-Government's four points is:     - Graduate production     - External financing     - Development projects with society     - Distance and further education - It is pointed out that as it took longer than expected to appoint a new board, a contract should preferably be entered into within a relatively short time. - It is proposed that the working group could include 2-3 members of the board together with Carl and an observer from the management. - Rikke suggests that one of the student representatives from the board should be part of the working group.  It is emphasized that there must be a strong focus on well-thought-out goals, as up to 30% of the university's grant is tied up to following up on these goals. - Likewise, there must be awareness that this contract does not lead to stagnation and aversion to being visionary.  Lars draws attention to the fact that it can be difficult to with certainty measure results at a university that is this young and in such great development.</p>



		<p>Svend mentions that based on the experience he has with working with KPIs, he believes it will be possible to make a contract that can make both the board, management and self-government satisfied.</p> <p>The board reports members of a working group back to Carl when they are appointed.</p> <p>For the next meeting, Clement will make an overview of how strategy and development contract should be linked on a timeline.</p>
15	<p><u>Strategic research and development fund</u> The pool is a board-determined pool to support internal research and development projects, which is usually 2% of the university's grant.</p> <p>Because of expected financial challenges next year, management wishes for a mandate from the board of directors to reduce or temporarily suspend the pool.</p>	<p>Svend asks about the name of the fund. It is mentioned that the "strategic" in the fund does not have any great significance and that the fund is mostly used for various development and research projects.</p> <p>Lars mentions that it is a good fund, but that conditions could possibly be set for applications, such as that students must be involved in the projects that are funded.</p> <p>Gitte mentions that there is a desire on the part of management that the researchers become more accustomed to seeking external funding. On the other hand, there is also an understanding that the fund serves a good purpose, especially for PhD students who may have difficulty finding external funding and adjuncts with PhD-course who do not necessarily have other options for funding.</p> <p>The management is given a mandate by the board to, at the end of the year, decide how large the fund should be and whether it can be held - depending on what the financial situation looks like.</p>

## Points for your information

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## Round-up

16	<p><u>Agreement on upcoming meetings</u> - When do you want upcoming meetings to be held? - How far ahead do you wish to plan meetings?</p>	<p>It is agreed that two more meetings will be held this year and then two meetings each spring and two meetings each autumn.</p> <p>- Initially, a physical meeting is planned for November, if the Covid-19 situation allows it.</p> <p>The next meeting will be convened in approx. one month.</p>
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17	<u>Speech at the annual party</u> Management hopes for the new chairman of the board to give a speech at Ilisimatusarfik's annual party on September 25 <sup>th</sup> .	<i>The board is invited to the annual party and will receive an invitation.</i>
18	Other	

For follow-up:

- For a future meeting, the board must have a presentation on teacher education, including the EVA report, new curriculum, and the building challenges
- At the next meeting, it must be discussed what the board wants to be included in the statute.
- For the next meeting, the preparation of strategy and development contract must be discussed.
  - A working group must also be appointed here for working on the development strategy.
  - For the next meeting, Clement will make an overview of how strategy and development contract should be linked on a timeline
- For an upcoming meeting, the board must have a presentation on the Arctic research environment.
- The university has several external funds for research, which do not appear in the accounts. The board should like to have better insight into this in the future.



Formand Suzanne Møller	Signature
Næstformand Karsten Høy	Signature
Svend Hardenberg	Signature
Randi Vestergaard Evaldsen	Signature
Malan Marnersdóttir	Signature
Ross Virginia	Signature
Lars Demant-Poort	Signature
Silke Reeploeg	Signature
Johanne B. Tobiassen	Signature
Jens Erik Kirkegaard	Signature
Rikke Østergaard	Signature